GOAL 1: RESPONSIVE PROGRAMS AND SERVICES
To encourage institutional development and adherence to professional and ethical standards and best practices through educational collaborations, information and training programs, development of young leaders, and other services to archives directors and staff that respond to their needs for knowledge, skills and solutions and are widely recognized for being innovative, comprehensive, and flexible.

- Received two-year IMLS grant to fund ACCESS
- Published *A National Risk*, a report analyzing the impact of the State Electronic Records Initiative (SERI) from its inception to the present; developed a related educational infographic.
- Published first in a series of digital preservation guidance documents, which was downloaded more that 600 times.
- Published white paper on *Attracting and Retaining Great Talent*.
- Success of Electronic Records Day continued: special webinar drew 70 registrations; active social media presence and support by NASCIO, NASS, NARA, and others. Also participated in NARA’s Electronic Records Day question and answer time. CoSA’s E-Recs Day Facebook posts reached almost 1,650 unique Facebook users.
- CoSA-Preservica Practical Digital Preservation webinars drew an audience of nearly 900 participants.
- Developed/participated in annual meeting sessions in Boise.
- Developed eight member webinars around the theme of grants planning and management to which more than 450 members and others registered.
- Continued periodic CoSA on Demand conference call for state archivists.
- Presented Walch Leadership Award, a CoSA-NHPRC SHRAB Award of Merit, and two CoSA-Ancestry Leadership Awards.
- Co-hosted two NHPRC-funded symposia: a State Board Symposium in Boise and Government Email in Washington, DC.
- Begun planning with NARA for *Great Information Exchange Day* with state archives in 2018.
- Created an Emergency Fund from which to purchase supplies for state and territory archives recovering from natural disasters.
- Represented the CoSA membership at NASCIO and NASS meetings.
- Signed on to develop a state archives special section for *American Archivist* in 2018-2019.

GOAL 2: AWARENESS AND ADVOCACY
To foster strong and thriving state and territory archives and SHRABS by advancing their needs to stakeholders and the public, and helping position them to attract new resources.

- Hill visits in April.
- Held annual Briefing in Washington DC with stakeholder organizations.
- Attended all NHPRC Commission meetings.
- Chaired Joint Task Force on Issues and Awareness (CoSA, NAGARA, RAAC, SAA).
• Laid groundwork for future collaborations with allied organizations.
• Created an NHPRC Task Force to continue discussions started at the symposium in Boise; drafted a request to NARA for closer working relationships with both NARA and NHPRC.
• Monitored federal budget.

GOAL 3: INFORMATION ACCESS AND COLLABORATION
To facilitate engaged communities of interest built on credible research, timely response, open communication, the creative use of technology, and committed to advancing knowledge that informs decision-making.

• Maintained three listservs.
• Produced a quarterly newsletter and 14 special topic mailings that were emailed to nearly 950 subscribers.
• Annual Calls to the States resulted in input used by the board, committees, and staff regarding program direction, communications, SHRAB activities and relationships with NHPRC.
• Published the 2017 ARM *State of the State Records* report.
• Increased Facebook and Twitter followers by 12% and 29% respectively.
• Published 12 blog posts.

GOAL 4: CoSA SUSTAINABILITY
To meet the changing needs of state and territorial archives and their staff by being an effective, forward-thinking, and financially viable organization.

• Approved Sustainability Plan for 2018-2022.
• Added Libnova as a corporate sponsor for 2017-2018.
• Continued to deepen relationships with corporate sponsors resulting in their retention; developed new webinar series called *Shop Talk* to highlight the work of our major corporate sponsors.
• Signed partnership MOU with SAA for 2018 annual meeting in Washington, DC.
• Exceeded Annual Appeal goal by 33%.
• Expanded executive director position to full-time and successfully transitioned the role to Barbara Teague.