GOAL 1: RESPONSIVE PROGRAMS AND SERVICES
To encourage institutional development and adherence to professional and ethical standards and best practices through educational collaborations, information and training programs, development of young leaders, and other services to archives directors and staff that respond to their needs for knowledge, skills and solutions and are widely recognized for being innovative, comprehensive, and flexible.

- Current SERI grant enters final year. Nearly $40,000 in training scholarships awarded; Barbara Teague hired to create an overview report of SERI’s impact thus far.
- Two new SERI projects were identified and funding sought.
- Electronic Records Day was a great success: special webinar maxed out on registrations; nearly 200 people have downloaded the recording of it; active social media presence and support by SAA, NASCIO, and others.
- Highlighted by NASCIO in its partners blog.
- Agreed to contribute content to a chapter on electronic records in a new publication based on the online course, The Basics of Archives, which is being published by the American Association for State and Local History.
- Added our voice to two new electronic records/digital preservation projects: Preservation of Electronic Government Information (PEGI) and the Mellon Digital Preservation Coalition Email Task Force.
- Developed/participated in annual meeting sessions in Atlanta.
- Developed eight member webinars around the theme of collaboration to which more than 350 members and others registered.
- Inaugurated first CoSA on Demand conference call for state archivists.
- Presented Walch Leadership Award, Rising Star Award, and two CoSA-Ancestry Leadership Awards.

GOAL 2: AWARENESS AND ADVOCACY
To foster strong and thriving state and territory archives and SHRABS by advancing their needs to stakeholders and the public, and helping position them to attract new resources.

- Hill visits in April.
- Held annual Briefing in Washington DC with stakeholder organizations.
- Attended all NHPRC Commission meetings.
- Developed Statement on Developing and Maintaining a Strong State Archives.
• Chaired Joint Task Force on Issues and Awareness (CoSA, NAGARA, RAAC, SAA) which produced the Joint Statement on Access to State and Local Records and Recommendations on Federal Archives and Records Management Issues.
• Drafted and sent letters to the Kentucky governor regarding the absence of a state archivist and to the Virginia governor regarding cutbacks at the Library of Virginia.
• Successful reconnection with NGA regarding governors’ records manual and other possible products.
• Laid groundwork for future collaborations with allied organizations.

GOAL 3: INFORMATION ACCESS AND COLLABORATION
To facilitate engaged communities of interest built on credible research, timely response, open communication, the creative use of technology, and committed to advancing knowledge that informs decision-making.

• Maintained three listservs.
• Produced a quarterly newsletter that was emailed to nearly 700 subscribers.
• Annual Calls to the States resulted in input used by the board, committees, and staff regarding program direction, communications, SHRAB activities and relationships with NHPRC.
• Data collection for the 2017 ARM State of the State Records report.
• Increased Facebook and Twitter followers (769 and 680 respectively).

GOAL 4: CoSA SUSTAINABILITY
To meet the changing needs of state and territorial archives and their staff by being an effective, forward-thinking, and financially viable organization.

• Developed the Case for Sustainability and presented it to the membership at Annual Meeting.
• Created Sustainability Task Force to further explore business and funding models for CoSA.
• Updated CoSA Investment Policy to regularize Finance Committee review of the investment fund and to include a policy on gifts of stock.
• Established a priority for reaching a $35,000 corpus in the CoSA Awards Fund.
• Added Spacesaver as a corporate sponsor for 2017.
• Deepened relationships with corporate sponsors resulting in their retention and, in the case of APPX Software, and sponsorship increase for 2017.
• Signed partnership MOU with NAGARA for 2017 annual meeting in Boise.
• NHPRC Cooperative Agreements created for 2017.